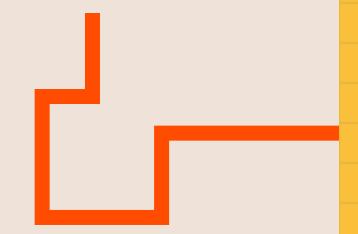
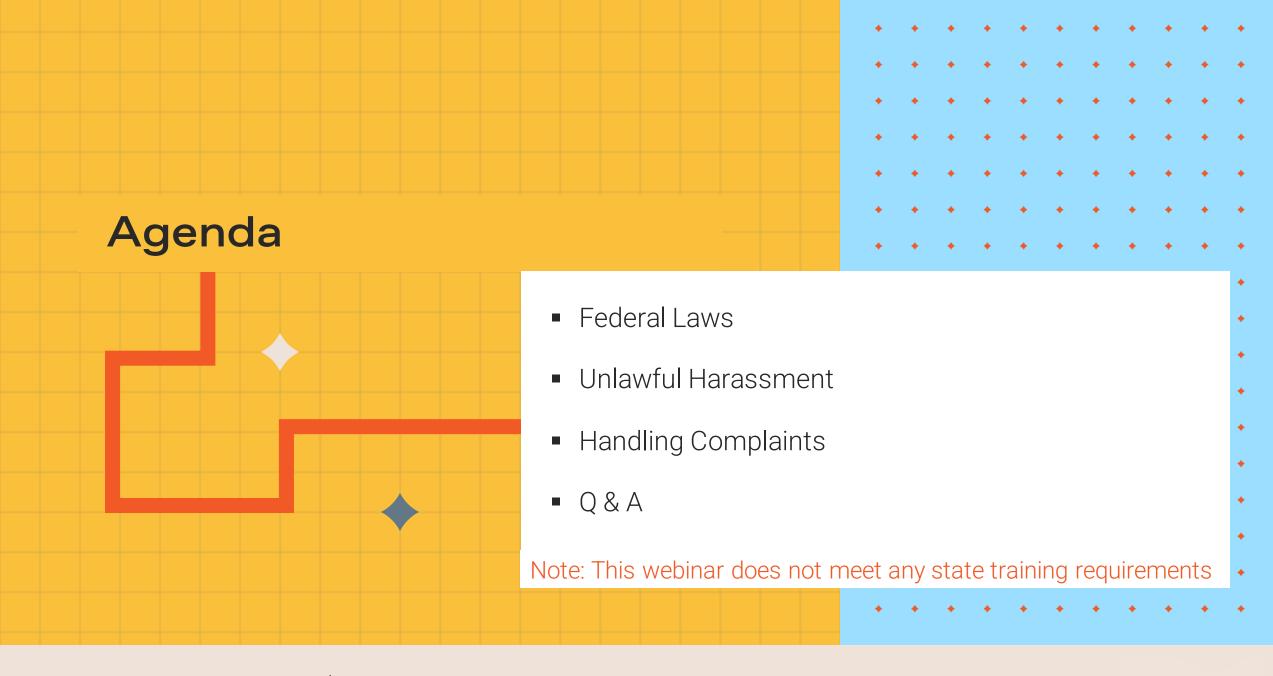
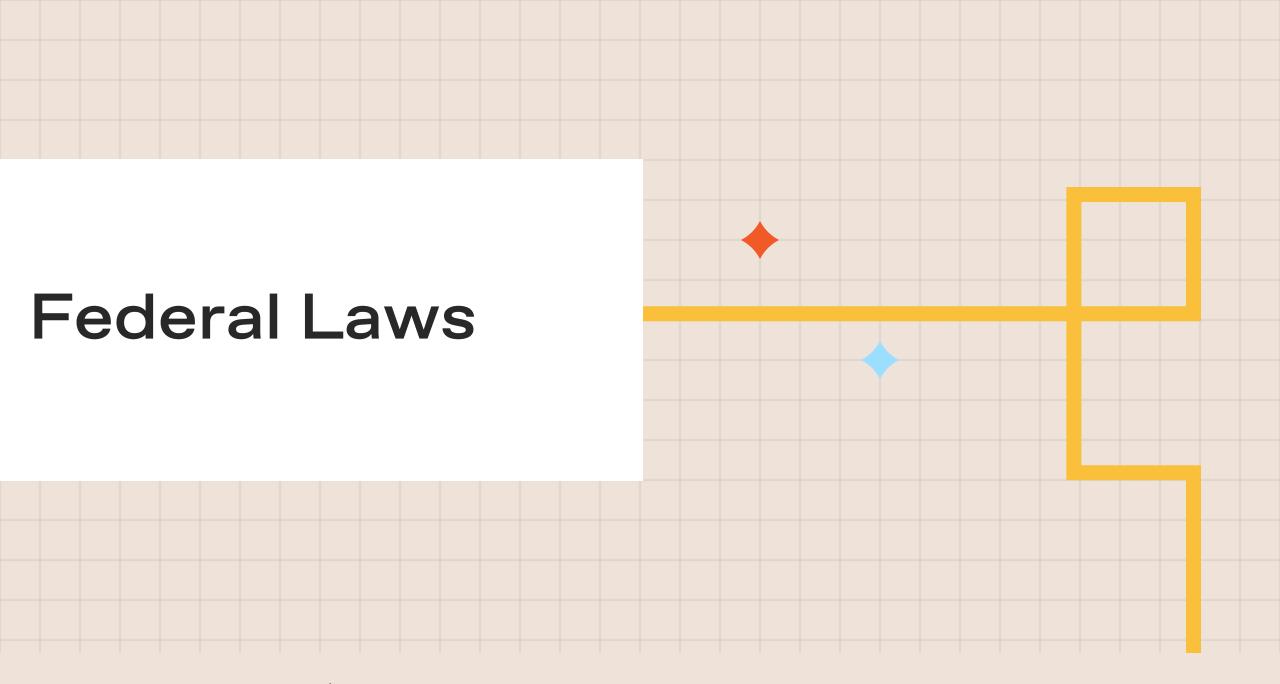
Preventing & Addressing Unlawful Harassment

Presented by Sarah B., PHR













- Title VII of the Civil Rights Act of 1964
- Age Discrimination in Employment Act of 1967 (ADEA)
- Americans with Disabilities Act of 1990 (ADA)

Federal Agency

Equal Employment Opportunity Commission (EEOC)



- Independent agency that enforces federal laws related to employment discrimination and harassment
- Employers with at least 15 employees are covered, with some exceptions and state law considerations
- They play a major role in investigating charges, producing findings, making settlements or pursuing litigation

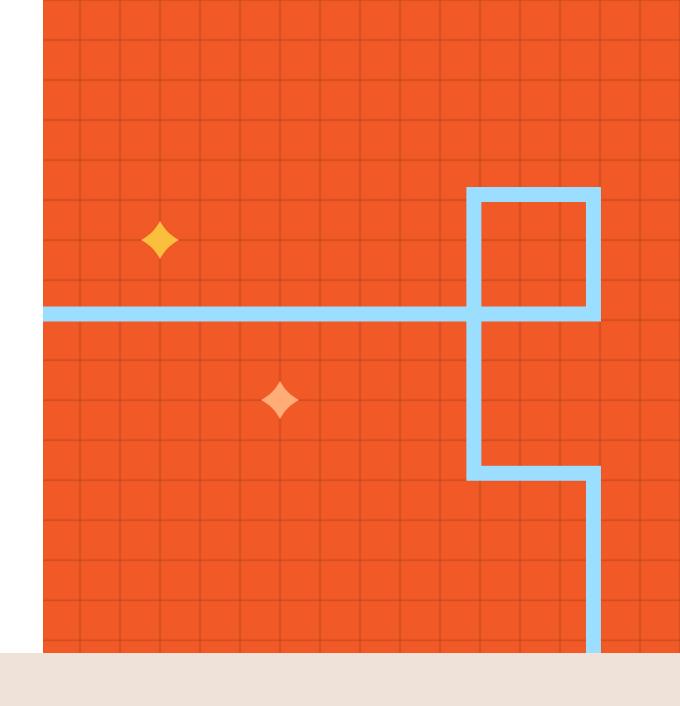
Protected Categories

Race		Co	Color		Age (40+)		Sex		Pregnancy	
G	Gender Identity		Sexual Orientation		Religion		Disability		National Origin	
	Ethnic Background		Genetic Information		Military Service		Citizenship			

Case Scenario

Louis, the CFO, frequently asks Camila, a payroll clerk, about her boyfriend, such as what she and her boyfriend did over the weekend, whether they are thinking of living together, and whether she is also dating other men. Camila complains about Louis' intrusive questions. Louis angrily responds that he is just trying to boost morale by taking an interest in his employees' personal lives.

Is Louis's behavior acceptable? Is it illegal?



Unlawful Harassment

Harassment Defined

- Unwelcome verbal or physical conduct based on a protected class can constitute harassment
- Unwanted sexual advances, requests for sexual favors, or other verbal or physical conduct of a sexual nature which threatens job security, working conditions, or advancement opportunities is considered sexual harassment
- Conduct is sufficiently severe or pervasive to create a hostile work environment or harassing conduct resulting in harm to an employee
- Sexual and other forms of harassment violate state and federal law

Sexual Harassment: Quid Pro Quo

- Typically involves a manager giving or withholding employment benefits based on an employee's willingness to grant sexual favors
- Submitting to, or rejecting, sexual advances cannot be a condition on which a person's job, career, or upcoming promotion depends



Sexual Harassment: Hostile Work Environment

- Unwelcome comments or conduct based on legally protected classes from other employees, supervisors, vendors, etc.; and
- 2. Unreasonably interferes with an employee's work performance or creates an intimidating, hostile, or offensive work environment

What Isn't Harassment

- Simple teasing or offhand comments
- Isolated incidents that are not serious
- Situations where no adverse employment action occurred

Remember:

Unwelcome Behavior

- + Based on Protected Class
- = Illegal Harassment



Verbal Harassment

Based on:

Sex:

- Dirty or off-color jokes
- Discussing sexual topics
- Flirting and sexual advances
- Intimate nicknames
- Excessive compliments
- Whistling, cat-calls, harassing voicemails, etc.

Other Protected Categories:

- Slurs and insults
- Ethnic jokes
- Name-calling
- Mocking cultural behaviors
- Threatening comments
- Derogatory references

Visual / Physical Harassment

Visual:

- Posters, pin-ups, calendars
- Magazines
- Emails or text messages
- Websites
- Screensavers

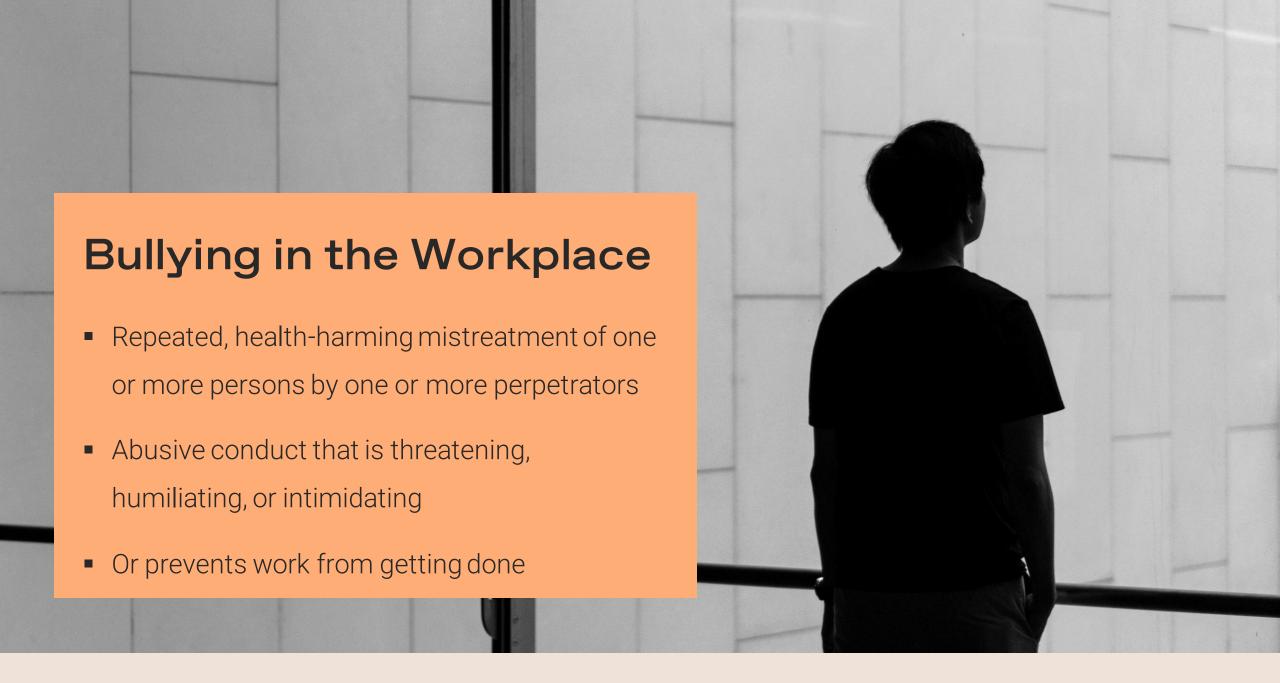
Physical:

- Hugging and kissing
- Touching body, hair, or clothing
- Massaging
- Leaning over or cornering
- Pinching
- Assaulting

Harassment Based on Gender and Sexual Identity



- Complaining about an employee's voice being too masculine or effeminate
- Ongoing or deliberate use of incorrect pronoun
- Forcing a transgender employee to use the bathroom you think is most appropriate, or making them travel to a distant location to use the bathroom
- Asking intrusive questions about previous names used, transition surgery, or sexual history



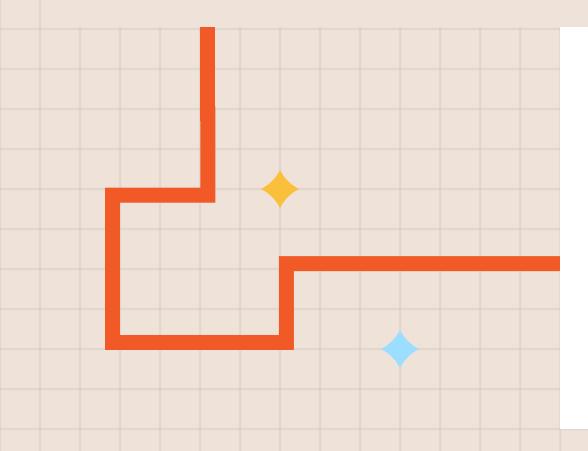
Handling Complaints

Employee Options for Complaint Reporting



- Supervisor or chain of command
- Human Resources representative
- Harassment or Complaint Reporting Procedure
- Open Door policy
- Formal complaint to state or federal agency

Manager Role



- Held to a higher standard when it comes to harassment prevention
- Help prevent a workplace culture that allows harassment to occur
- Obligation to report harassing, discriminatory, or retaliatory behavior when aware of it
- Help demonstrate that the employer took prompt, appropriate steps and action



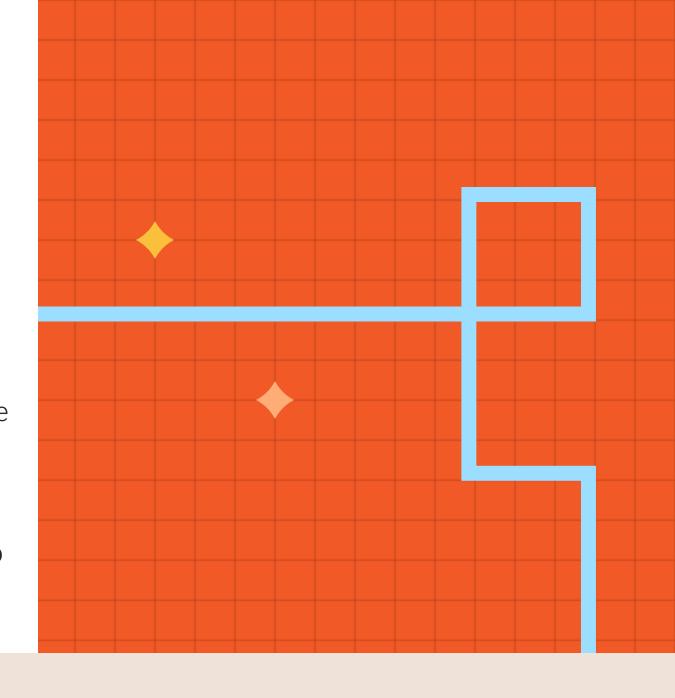
Responding to Complaints

- Accept complaints both verbally and in writing
- Take all employee complaints of discrimination, harassment, or retaliation seriously, and investigate each complaint fully and promptly
- Don't promise confidentiality
- Don't retaliate

Case Scenario

Raj and Annika have both worked in the same department for four years and sit next to each other. Lately, Raj has been joking about Annika being his "work wench". While she was amused initially, he then started calling her Work Wench in front of other employees. Annika complained, saying she is tired of the term and feels offended by it. When you ask Raj about it, he says "Oh come on, it's just a joke. Annika even laughed... a silly nickname like that can't be illegal!"

Is Raj out of line? As their manager, do you need to do anything at this point?



Unlawful Retaliation

- Illegal to retaliate against anyone who has lodged a harassment complaint, expressed a concern about harassment, or cooperated in a harassment investigation
- The definition of retaliation is very broad
- An employee who reports harassment or discrimination may not be retaliated against
- No questions or criticism for bypassing the "chain of command" when reporting harassment



